

Colorado Springs School District 11

Quarterly Financial Report

March 31, 2017

(Unaudited)

For Internal Purposes Only

Prepared by: Department of Fiscal Services

Colorado Springs School District 11

Quarterly Financial Report

March 31, 2017

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Colorado Springs School District 11
Quarterly Financial Summary
March 31, 2017

	FY16-17				FY16-17				FY15-16
	THIRD QUARTER				YEAR-TO-DATE				Third Qtr.
	Third Qtr. Actual	1/4 x Annual Budget	Variance	% Used	YTD Actual	Annual Budget	Variance	% Used	YTD Actual
General Fund (Includes Pre-School and Risk Management)									
Revenues	\$ 61,010,321	50,671,748	10,338,573	120.40%	\$ 137,397,703	202,686,991	(65,289,288)	67.79%	\$ 135,714,863
Transfers In	11,130,810	6,810,121	4,320,689	163.45%	11,927,842	27,240,484	(15,312,642)	43.79%	12,014,621
Expenditures	53,540,957	65,324,420	11,783,463	81.96%	162,596,854	261,297,679	98,700,825	62.23%	164,553,933
Transfers Out	166,890	1,517,430	1,350,540	11.00%	5,884,718	6,069,718	185,000	96.95%	6,265,054
Income (Loss)	\$ 18,433,284	(9,359,981)	27,793,265		(19,156,027)	(37,439,922)	18,283,895		(23,089,503)
Audited Fund Balance, 6/30/16					29,473,466	35,861,788	(6,388,322)		29,386,354
Fund Balance, 03/31/17					10,317,439	(1,578,134)	11,895,573		6,296,851
Liabilities					29,801,692				29,413,041
Total Liabilities & Fund Equity					\$ 40,119,131				\$ 35,709,892
ASSETS									
Current assets					\$ 40,119,131				\$ 35,709,892
Total Assets					\$ 40,119,131				\$ 35,709,892

Fund Balance Components (6/30/16)	
Nonspendable:	
Inventories	\$ 337,042
Risk Mgmt Prepaid Expenditures	12,500
Restricted:	
TABOR - MYO	250,000
TABOR - 3% Statutory Reserve	5,133,210
Assigned:	
Risk Management	1,498,574
Preschool	523,610
PERA	1,200,000
D11 Cohort	835,041
Miscellaneous Projects	399,174
IT Programs	341,560
Possible Teacher Positions	626,000
Instructional supplies	2,871,784
Non-Instructional supplies	883,241
Unassigned	14,561,730
Audited Fund Balance, 6/30/16	29,473,466
Salary Accrual Adjustment	8,316,000
Fund Balance, Budgetary Basis, 6/30/16	\$ 37,789,466

Adjustments (Non-GAAP basis)	
Audited Fund Balance, 6/30/16	\$ 29,473,466
Property Taxes	
75% x \$56,957,766 FY17 Budget	42,718,325
less: Receipts YTD	(25,384,503)
Adjustment for Property Taxes Receivable	17,333,822
Interfund Transfers Out	
Recorded through 3/31/17	5,884,718 (1)
less: 75% of budget transfers out	(4,529,789)
Adjustment for Transfers Out	1,354,929
Interfund Transfer from Mill Levy Override Fund	
75% x \$27,240,482 FY17 Budget	20,430,362
Recorded through 3/31/17	(11,927,842) (2)
Adjustment for Transfers In	8,502,520
Total Adjustments	27,191,271
YTD Income (Loss), GAAP Basis	(19,156,027)
Adjusted Income (Loss)	8,035,244
Adjusted Fund Balance 3/31/17	\$ 37,508,710

Footnotes:

- (1) The transfer from the General Fund to the Grant Fund occurs at the end of the year pending verification of expenditures. The transfer from the General Fund to the Capital Projects Fund occurs at the beginning of the fiscal year.
- (2) Transfers in to the General fund from the Mill Levy Override fund are booked when funds are available.

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	FY16-17				FY16-17				FY15-16
	THIRD QUARTER				YEAR-TO-DATE				Third Qtr.
	Third Qtr.	1/4 x Annual		%	YTD	Annual		%	YTD
	Actual	Budget	Variance	Used	Actual	Budget	Variance	Used	Actual
Capital Reserve Fund									
Revenues	\$ 387,832	518,468	(130,636)	74.80%	\$ 1,395,562	2,073,871	(678,309)	67.29%	\$ 3,768,398
Transfers In	49,890	1,441,930	(1,392,040)	3.46%	5,767,718	5,767,719	(1)	100.00%	6,139,954
Expenditures	848,345	5,568,394	4,720,049	15.24%	9,738,430	22,273,576	12,535,146	43.72%	6,447,381
Income (Loss)	\$ (410,623)	(3,607,996)	3,197,373		(2,575,150)	(14,431,986)	11,856,836		3,460,971
Audited Fund Balance, 6/30/16					14,431,987	13,610,427	821,560		10,730,704
Fund Balance, 03/31/17					11,856,837	(821,559)	12,678,396		14,191,675
Liabilities					-				4,665
Total Liabilities & Fund Equity					\$ 11,856,837				\$ 14,196,340
ASSETS									
Current assets					11,856,837				14,196,340
Total Assets					\$ 11,856,837				\$ 14,196,340
Designated Purpose Grants Fund									
Revenues	\$ 4,116,129	5,205,100	(1,088,971)	79.08%	\$ 11,105,020	20,820,401	(9,715,381)	53.34%	\$ 13,249,212
Transfers In	-	46,250	(46,250)	-	-	185,000	(185,000)	-	-
Expenditures	4,443,017	5,251,350	808,333	84.61%	12,172,328	21,005,401	8,833,073	57.95%	13,553,737
Income (Loss)	\$ (326,888)	-	(326,888)		(1,067,308)	-	(1,067,308)		(304,525)
Audited Fund Balance, 6/30/16					-	-	-		-
Fund Balance, 03/31/17					(1,067,308)	-	(1,067,308)		(304,525)
Liabilities					1,264,841				1,770,895
Total Liabilities & Fund Equity					\$ 197,533				\$ 1,466,370
ASSETS									
Current assets					\$ 197,533				\$ 1,466,369
Total Assets					\$ 197,533				\$ 1,466,369
Mill Levy Override Fund									
Revenues	\$ 11,697,970	6,713,213	4,984,757	174.25%	\$ 11,994,388	26,852,853	(14,858,465)	44.67%	\$ 11,884,466
Expenditures	29,344	38,275	8,931	76.67%	115,189	153,100	37,911	75.24%	29,832
Transfers Out	11,160,810	6,832,621	(4,328,189)	163.35%	11,995,342	27,330,482	15,335,140	43.89%	12,082,121
Income (Loss)	\$ 507,816	(157,683)	665,499		(116,143)	(630,729)	514,586		(227,487)
Audited Fund Balance, 6/30/16					630,729	214,069	416,660		618,326
Fund Balance, 03/31/17					514,586	(416,660)	931,246		390,839
Liabilities					381,402				-
Total Liabilities & Fund Equity					\$ 895,988				\$ 390,839
ASSETS									
Current assets					\$ 895,988				\$ 390,840
Total Assets					\$ 895,988				\$ 390,840

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	FY16-17				FY16-17				FY15-16
	THIRD QUARTER				YEAR-TO-DATE				Third Qtr.
	Third Qtr. Actual	1/4 x Annual Budget	Variance	% Used	YTD Actual	Annual Budget	Variance	% Used	YTD Actual
Food Services Fund									
Revenues	\$ 3,122,627	2,727,071	395,556	114.50%	\$ 8,145,098	10,908,285	-2,763,187	74.67%	\$ 7,770,940
Transfers In	147,000	51,750	95,250	284.06%	184,500	207,000	-22,500	89.13%	192,600
Expenditures	<u>2,752,348</u>	<u>3,256,963</u>	<u>504,615</u>	84.51%	<u>7,683,979</u>	<u>13,027,852</u>	<u>5,343,873</u>	58.98%	<u>7,660,067</u>
Income (Loss)	\$ <u>517,279</u>	<u>(478,142)</u>	<u>995,421</u>		645,619	(1,912,567)	2,558,186		303,473
Audited Fund Balance, 6/30/16					<u>2,696,803</u>	<u>2,322,367</u>	<u>374,436</u>		<u>2,322,366</u>
Fund Balance, 03/31/17					3,342,422	<u>409,800</u>	<u>2,932,622</u>		2,625,839
Liabilities					<u>630,773</u>				<u>505,802</u>
Total Liabilities & Net Assets					\$ <u>3,973,195</u>				\$ <u>3,131,641</u>
ASSETS									
Current assets					\$ <u>3,973,195</u>				\$ <u>3,131,641</u>
Total Assets					\$ <u>3,973,195</u>				\$ <u>3,131,641</u>
Risk Related Activities Fund									
Revenues	\$ 6,671,506	7,051,359	(379,853)	94.61%	\$ 19,607,453	28,205,434	(8,597,981)	69.52%	\$ 19,357,789
Expenditures	<u>7,155,221</u>	<u>9,103,557</u>	<u>1,948,336</u>	78.60%	<u>20,455,550</u>	<u>36,414,229</u>	<u>15,958,679</u>	56.17%	<u>18,330,677</u>
Income (Loss)	\$ <u>(483,715)</u>	<u>(2,052,198)</u>	<u>1,568,483</u>		(848,097)	(8,208,795)	7,360,698		1,027,112
Audited Net Position, 6/30/16					<u>8,208,794</u>	<u>4,688,945</u>	<u>3,519,849</u>		<u>7,163,142</u>
Net Position, 3/31/17					7,360,697	<u>(3,519,850)</u>	<u>10,880,547</u>		8,190,254
Liabilities					<u>2,590,616</u>				<u>2,156,545</u>
Total Liabilities & Net Assets					\$ <u>9,951,313</u>				\$ <u>10,346,799</u>
ASSETS									
Current assets					\$ <u>9,951,312</u>				\$ <u>10,346,799</u>
Total Assets					\$ <u>9,951,312</u>				\$ <u>10,346,799</u>
Production Printing Fund									
Revenues	\$ 347,522	583,482	(235,960)	59.56%	\$ 1,276,543	2,333,926	(1,057,383)	54.70%	\$ 1,301,989
Expenditures	<u>355,817</u>	<u>548,197</u>	<u>192,380</u>	64.91%	<u>1,258,747</u>	<u>2,192,787</u>	<u>934,040</u>	57.40%	<u>1,696,134</u>
Income (Loss)	\$ <u>(8,295)</u>	<u>35,285</u>	<u>(43,580)</u>		17,796	141,139	(123,343)		(394,145)
Audited Net Position, 6/30/16					<u>784,408</u>	<u>1,080,550</u>	<u>(296,142)</u>		<u>1,080,550</u>
Net Position, 3/31/17					802,204	<u>1,221,689</u>	<u>(419,485)</u>		686,405
Liabilities					<u>404,464</u>				<u>510,308</u>
Total Liabilities & Net Assets					\$ <u>1,206,668</u>				\$ <u>1,196,713</u>
ASSETS									
Current assets					\$ 536,999				\$ 578,870
Non-current assets					<u>669,669</u>				<u>617,843</u>
Total Assets					\$ <u>1,206,668</u>				\$ <u>1,196,713</u>

Colorado Springs School District 11

General Fund Revenues

March 31, 2017

REVENUES	Acct #	Third Qtr 1/4 x Annual			Percent Received	YTD Actual	Annual Budget	Variance	Percent Received
		Actual	Budget	Variance					
Local Sources									
Property Taxes	111000	25,153,615	14,343,835	10,809,780	175.36%	25,455,791	57,375,340	(31,919,549)	44.37%
SO Taxes	112000	3,003,958	2,676,162	327,796	112.25%	8,638,621	10,704,648	(2,066,027)	80.70%
Property Taxes Delinquent	114000	8,062	40,000	(31,938)	20.16%	102,028	160,000	(57,972)	63.77%
Abatements & Credits	114100	(84,872)	(144,394)	59,522	58.78%	(173,316)	(577,574)	404,258	30.01%
Summer School	131100	875	10,500	(9,625)	8.33%	545	42,000	(41,455)	1.30%
Tuition - Adult Ed	131300	7,179	9,250	(2,071)	77.61%	26,229	37,000	(10,771)	70.89%
Tuition - Montessori Program	131400	45,634	38,669	6,965	118.01%	128,125	154,677	(26,552)	82.83%
Tuition - Excess Costs	132300	41,747	22,000	19,747	189.76%	41,747	88,000	(46,253)	47.44%
Investment Income	151000	26,713	16,678	10,035	160.17%	128,107	66,713	61,394	192.03%
Gate/Door Athl Revenue	171000	35,762	31,000	4,762	115.36%	98,555	124,000	(25,445)	79.48%
Athletic Fees	174000	47,112	56,594	(9,482)	83.25%	149,391	226,376	(76,985)	65.99%
Tesla Child Care Revenue	183100	48,877	42,500	6,377	115.00%	142,796	170,000	(27,204)	84.00%
Other Revenue - Local	190000	186,118	119,433	66,685	155.83%	528,308	477,733	50,575	110.59%
Misc Local Revenue-field trips	190001	2,391	30,000	(27,609)	7.97%	35,449	120,000	(84,551)	29.54%
Misc Local Revenue-Bus Repair	190002	406	1,375	(969)	29.53%	1,888	5,500	(3,612)	34.33%
Misc Revenue-CSEA Sal/Bene	190005	965	1,000	(35)	96.50%	2,776	4,000	(1,224)	69.40%
Misc Revenue - GED Testing Fee	190006	1,171	1,500	(329)	78.07%	2,961	6,000	(3,039)	49.35%
Rentals/Leases	191000	168,727	151,250	17,477	111.56%	435,090	605,000	(169,910)	71.92%
Daycare Facilities Rental	191100	30,015	30,675	(660)	97.85%	78,737	122,701	(43,964)	64.17%
Wireless Tower Rent	191200	14,117	22,250	(8,133)	63.45%	47,771	89,000	(41,229)	53.68%
Donations & Gifts	192000	-	6,575	(6,575)	0.00%	11,673	26,300	(14,627)	44.38%
Sale of Equipment/Materials	193500	2,802	5,875	(3,073)	47.69%	4,672	23,500	(18,828)	19.88%
Music Fees	194000	200	625	(425)	32.00%	200	2,500	(2,300)	8.00%
Services Provided Charter Schl	195400	167,750	143,854	23,896	116.61%	492,235	575,414	(83,179)	85.54%
Services Charters - Indirect	195410	61,116	67,845	(6,729)	90.08%	185,748	271,380	(85,632)	68.45%
Crossing Guard	195900	-	39,498	(39,498)	0.00%	86,094	157,990	(71,896)	54.49%
Parking Fees	196000	(40)	7,250	(7,290)	-0.55%	27,705	29,000	(1,295)	95.53%
Indirect Cost Revenue	197200	115,368	191,881	(76,513)	60.12%	440,645	767,522	(326,877)	57.41%
Advertising	198000	5,096	1,850	3,246	275.46%	16,207	7,400	8,807	219.01%
Misc Revenue	199000	193,960	73,004	120,956	265.68%	213,776	292,014	(78,238)	73.21%
Warranty Revenue	199015	173	125	48	138.40%	173	500	(327)	34.60%
Staff Development Revenue	199100	27,693	18,750	8,943	147.70%	61,178	75,000	(13,822)	81.57%
Unanticipated Revenue	199900	-	35,697	(35,697)	0.00%	-	142,786	(142,786)	0.00%
Total Local Sources		29,312,690	18,093,106	11,219,584	162.01%	37,411,905	72,372,420	(34,960,515)	51.69%
State Sources									
State Source	300000	102,149	1,896,111	(1,793,962)	5.39%	7,536,563	7,584,445	(47,882)	99.37%
State Equalization	311000	33,800,960	33,397,713	403,247	101.21%	100,596,385	133,590,851	(32,994,466)	75.30%
Equalization Revenue	311100	-	131,250	(131,250)	0.00%	-	525,000	(525,000)	0.00%
At-Risk Supplemental Overpay	311500	231,794	94,368	137,426	245.63%	231,794	377,472	(145,678)	61.41%
State Equal. - Charter Schools	571100	(3,394,782)	(3,392,246)	(2,536)	100.07%	(10,174,218)	(13,568,985)	3,394,767	74.98%
State Eq. Allocation frm GF	581000	32,990	776,180	(743,190)	4.25%	3,104,721	3,104,721	-	100.00%
Allocation to Charter Schools	581100	-	(48,687)	48,687	0.00%	-	(194,748)	194,748	0.00%
State Eq. Alloc. to Preschool	581900	(32,990)	(776,180)	743,190	4.25%	(3,104,721)	(3,104,721)	-	100.00%
Equalization Adjustments	321000	-	(20,976)	20,976	0.00%	(25,394)	(83,903)	58,509	30.27%
Total State Sources		30,740,121	32,057,533	(1,317,412)	95.89%	98,165,130	128,230,132	(30,065,002)	76.55%
Federal Sources									
Federal Sources	402000	957,514	521,110	436,404	183.75%	1,820,670	2,084,439	(263,769)	87.35%
Total Federal Sources		957,514	521,110	436,404	183.75%	1,820,670	2,084,439	(263,769)	87.35%
Transfers In									
Interfund transfer - MLO Fund	522700	11,130,810	6,810,121	4,320,689	163.45%	11,927,842	27,240,482	(15,312,640)	43.79%
Total Transfers		11,130,810	6,810,121	4,320,689	163.45%	11,927,842	27,240,482	(15,312,640)	43.79%
Total Revenues		72,141,135	57,481,870	14,659,265		149,325,547	229,927,473	(80,601,926)	

Colorado Springs School District 11

General Fund Expenditures

March 31, 2017

EXPENDITURES	Acct #	Third Qtr	1/4 x Annual	Percent		YTD	Annual	Percent		
		Actual	Budget	Variance	Used	Actual	Budget	Variance	Used	
Salaries & Benefits										
Reg Salaries - Admin	011010	2,559,418	2,587,316	27,898	98.92%	7,675,956	10,349,265	2,673,309	74.17%	
Reg Salaries - Teachers	011020	21,866,882	22,785,409	918,527	95.97%	65,792,480	91,141,636	25,349,156	72.19%	
Reg Salaries - Professionals	011030	1,979,857	2,029,173	49,316	97.57%	5,985,068	8,116,691	2,131,623	73.74%	
Reg Salaries - Paraprof	011040	1,972,749	2,205,860	233,111	89.43%	5,954,949	8,823,438	2,868,489	67.49%	
Reg Salaries - Clerical	011050	1,818,836	1,893,364	74,528	96.06%	5,510,551	7,573,455	2,062,904	72.76%	
Reg Salaries - Crafts/Trades	011060	3,133,763	3,242,726	108,963	96.64%	9,325,357	12,970,902	3,645,545	71.89%	
Temp Salaries - Administrators	012010	12,120	9,906	(2,214)	122.35%	18,477	39,624	21,147	46.63%	
Temp Salaries - Teachers	012020	1,077,770	897,794	(179,976)	120.05%	2,479,652	3,591,174	1,111,522	69.05%	
Temp Salaries - Professionals	012030	8,986	10,886	1,900	82.55%	28,083	43,544	15,461	64.49%	
Temp Salaries - Paraprof	012040	201,804	145,547	(56,257)	138.65%	485,164	582,189	97,025	83.33%	
Temp Salaries - Clerical	012050	144,138	144,479	341	99.76%	345,304	577,917	232,613	59.75%	
Temp Salaries - Crafts/Trades	012060	1,900	20,240	18,340	9.39%	33,077	80,960	47,883	40.86%	
OT Salaries - Paraprof	013040	112	1,220	1,108	9.18%	3,663	4,881	1,218	75.05%	
OT Salaries - Clerical	013050	15,451	43,091	27,640	35.86%	55,341	172,365	117,024	32.11%	
OT Salaries - Crafts/Trades	013060	112,458	80,035	(32,423)	140.51%	248,587	320,139	71,552	77.65%	
Add Salaries - Administrators	015010	82,528	77,380	(5,148)	106.65%	148,173	309,519	161,346	47.87%	
Add Salaries - Teachers	015020	537,452	1,014,058	476,606	53.00%	2,200,102	4,056,230	1,856,128	54.24%	
Add Salaries - Professionals	015030	1,707	15,273	13,566	11.18%	36,002	61,093	25,091	58.93%	
Add Salaries - Paraprof	015040	45,879	43,385	(2,494)	105.75%	108,723	173,538	64,815	62.65%	
Add Salaries - Clerical	015050	10,498	65,432	54,934	16.04%	67,038	261,729	194,691	25.61%	
Add Salaries - Crafts/Trades	015060	9,968	15,811	5,843	63.04%	38,846	63,244	24,398	61.42%	
OPEB Salaries - Administrators	016010	-	88,062	88,062	0.00%	-	352,246	352,246	0.00%	
OPEB Salaries - Teachers	016020	-	134,328	134,328	0.00%	-	537,310	537,310	0.00%	
OPEB Salaries - Clerical	016050	-	41,203	41,203	0.00%	-	164,810	164,810	0.00%	
Salaries - RRAF	019150	-	25	25	0.00%	-	100	100	0.00%	
Empl Bene - Administrators	020010	747,588	758,645	11,057	98.54%	2,196,950	3,034,581	837,631	72.40%	
Empl Bene - Teachers	020020	7,290,232	7,955,904	665,672	91.63%	21,551,857	31,823,615	10,271,758	67.72%	
Empl Bene - Professionals	020030	582,935	605,243	22,308	96.31%	1,754,302	2,420,972	666,670	72.46%	
Empl Bene - Paraprof	020040	896,762	992,673	95,911	90.34%	2,647,839	3,970,693	1,322,854	66.68%	
Empl Bene - Clerical	020050	759,188	832,461	73,273	91.20%	2,252,523	3,329,844	1,077,321	67.65%	
Empl Bene - Crafts/Trades	020060	1,150,203	1,154,809	4,606	99.60%	3,354,465	4,619,234	1,264,769	72.62%	
Workers Compensation	021600	19,923	19,923	-	100.00%	59,770	79,693	19,923	75.00%	
Tuition Reimbursement - ESP	024050	10,665	8,250	(2,415)	129.27%	19,995	33,000	13,005	60.59%	
Mileage Allowance - Admin.	029010	20,665	20,895	230	98.90%	60,720	83,580	22,860	72.65%	
Mileage Allowance - Prof.	029030	3,495	3,975	480	87.92%	10,890	15,900	5,010	68.49%	
Mileage Allowance - Crafts	029060	225	225	-	100.00%	675	900	225	75.00%	
Car Insurance Allowance - T/A	029140	420	875	455	48.00%	1,120	3,500	2,380	32.00%	
Total Sal & Ben		47,076,577	49,945,881	2,869,304	94.26%	140,451,699	199,783,511	59,331,812	70.30%	
Purchased Services										
Treasurer Coll Fees	031100	63,230	38,750	(24,480)	163.17%	65,051	155,000	89,949	41.97%	
Election Fees	031200	-	43,856	43,856	0.00%	175,423	175,423	-	100.00%	
Banking Fees	031300	2,582	8,080	5,498	31.96%	9,723	32,320	22,597	30.08%	
Legal Services	033100	113,086	237,800	124,714	47.56%	336,098	951,201	615,103	35.33%	
Audit Services	033200	17,600	17,075	(525)	103.07%	62,600	68,300	5,700	91.65%	
Negotiations Services	033300	595	2,950	2,355	20.17%	595	11,800	11,205	5.04%	
Medical Services	033500	8,462	15,000	6,538	56.41%	28,787	60,000	31,213	47.98%	
Profess./Consultant Services	039000	415,467	594,083	178,616	69.93%	1,366,843	2,376,332	1,009,489	57.52%	
Utilities - Water	041100	74,002	237,534	163,532	31.15%	679,437	950,135	270,698	71.51%	
Utilities - Sewage	041200	34,760	34,316	(444)	101.29%	91,052	137,264	46,212	66.33%	
Utilities - Disposal	042100	55,399	83,750	28,351	66.15%	137,713	334,999	197,286	41.11%	
Repairs & Maintenance	043000	32,802	74,825	42,023	43.84%	195,235	299,299	104,064	65.23%	
Repair Copy Machines	043100	97,522	72,450	(25,072)	134.61%	200,459	289,801	89,342	69.17%	
Tech Equipment Repair & Maint.	043200	184,037	184,038	1	100.00%	552,112	736,150	184,038	75.00%	
Other Purchased Services	050000	588,536	1,243,309	654,773	47.34%	2,944,468	4,973,235	2,028,767	59.21%	
Field Trips	051300	24,153	40,298	16,145	59.94%	56,977	161,191	104,214	35.35%	
Student Trans - Parents	051400	1,795	1,250	(545)	143.60%	2,776	5,000	2,224	55.52%	
Student Trans - Contractor	051500	7,120	10,850	3,730	65.62%	18,050	43,400	25,350	41.59%	
Student Transportation	051900	-	7,500	7,500	0.00%	-	30,000	30,000	0.00%	
Insurance Claims Expense	052000	327,919	651,526	323,607	50.33%	964,519	2,606,102	1,641,583	37.01%	
Liability Insurance	052100	-	59,159	59,159	0.00%	180,614	236,636	56,022	76.33%	

Colorado Springs School District 11

General Fund Expenditures

March 31, 2017

EXPENDITURES	Acct #	Third Qtr	1/4 x Annual	Percent		YTD	Annual	Percent	
		Actual	Budget	Variance	Used	Actual	Budget	Variance	Used
Property Insurance	052200	5,390	96,250	90,860	5.60%	359,306	384,998	25,692	93.33%
Vehicle Insurance	052300	-	23,214	23,214	0.00%	84,537	92,854	8,317	91.04%
Unemployment Compensation	052500	78,744	38,313	(40,431)	205.53%	82,178	153,250	71,072	53.62%
Workers Compensation	052600	15,727	38,993	23,266	40.33%	139,518	155,972	16,454	89.45%
Other District Insurance	052700	352	22,091	21,739	1.59%	61,151	88,365	27,214	69.20%
Contra Acct Obj. for Offst ISF	052900	(64,934)	(64,935)	(1)	100.00%	(194,803)	(259,738)	(64,935)	75.00%
Communications	053000	116,518	149,592	33,074	77.89%	470,330	598,366	128,036	78.60%
Postage	053300	1,807	2,306	499	78.36%	4,547	9,222	4,675	49.31%
Cable TV/On-line Svcs	053400	-	1,567	1,567	0.00%	-	6,267	6,267	0.00%
Courier Services	053500	39,497	30,956	(8,541)	127.59%	104,710	123,823	19,113	84.56%
Advertising	054000	69,201	62,316	(6,885)	111.05%	162,264	249,264	87,000	65.10%
Printing	055000	108,268	210,845	102,577	51.35%	445,859	843,378	397,519	52.87%
Tuition to Private Sources	056400	302,676	253,092	(49,584)	119.59%	657,343	1,012,369	355,026	64.93%
Tuition to Other Agencies	056500	3,701	2,600	(1,101)	142.35%	3,701	10,400	6,699	35.59%
Tuition & Fees - Other	056900	18,489	106,942	88,453	17.29%	183,954	427,768	243,814	43.00%
Travel & Registration	058000	160,692	184,807	24,115	86.95%	514,445	739,227	224,782	69.59%
In-State Travel	058100	1,298	914	(384)	142.01%	1,298	3,655	2,357	35.51%
Out-of-State Travel	058200	5,978	2,750	(3,228)	217.38%	8,974	11,000	2,026	81.58%
Mileage Reimbursement	058300	29,824	41,409	11,585	72.02%	58,789	165,636	106,847	35.49%
P/S Other School District	059200	27,554	32,750	5,196	84.13%	25,716	131,000	105,284	19.63%
Total Purchased Services		2,969,849	4,895,171	1,925,322	60.67%	11,242,349	19,580,664	8,338,315	57.42%
Supplies									
General Supplies	061000	1,119,439	1,583,970	464,531	70.67%	3,424,032	6,335,879	2,911,847	54.04%
Lamps	061100	2,213	3,629	1,416	60.98%	3,207	14,514	11,307	22.10%
Custodial Supplies	061400	8,479	10,250	1,771	82.72%	31,548	41,000	9,452	76.95%
Graduation Supplies	061700	14,144	16,529	2,385	85.57%	20,955	66,117	45,162	31.69%
Inventory Write-Off	061800	-	260	260	0.00%	-	1,040	1,040	0.00%
Utilities - Natural Gas	062100	473,324	348,558	(124,766)	135.79%	635,869	1,394,233	758,364	45.61%
Utilities - Electricity	062200	788,192	764,401	(23,791)	103.11%	2,311,970	3,057,605	745,635	75.61%
Motor Vehicle Fuels	062600	110,946	173,125	62,179	64.08%	284,464	692,500	408,036	41.08%
Food	063000	2,668	5,092	2,424	52.40%	4,877	20,369	15,492	23.94%
Textbooks/Curr Res	064200	70,302	354,000	283,698	19.86%	1,009,574	1,415,999	406,425	71.30%
Library Books/Periodicals	064300	32,655	39,210	6,555	83.28%	75,984	156,841	80,857	48.45%
Book Binding	064400	263	6,164	5,901	4.27%	2,380	24,657	22,277	9.65%
Electronic Media	064500	119,807	314,610	194,803	38.08%	1,055,569	1,258,439	202,870	83.88%
Technology Supplies	065000	-	2,625	2,625	0.00%	-	10,500	10,500	0.00%
Other Supplies	069000	(19,954)	(566)	19,388	3525.44%	(17,909)	(2,263)	15,646	791.38%
Total Supplies		2,722,478	3,621,857	899,379	75.17%	8,842,520	14,487,430	5,644,910	61.04%
Equipment									
Buildings	072000	-	3,943	3,943	0.00%	-	15,772	15,772	0.00%
Equipment >\$5K per item	073000	79,393	117,495	38,102	67.57%	291,538	469,981	178,443	62.03%
Vehicles	073200	114,078	120,583	6,505	94.61%	366,374	482,331	115,957	75.96%
Technology Equipment	073400	440,604	362,697	(77,907)	121.48%	697,917	1,450,787	752,870	48.11%
Non-Capital Equipment <\$5K ea.	073500	159,085	335,750	176,665	47.38%	754,735	1,343,000	588,265	56.20%
Total Equipment		793,160	940,468	147,308	84.34%	2,110,564	3,761,871	1,651,307	56.10%
Other									
Dues & Membership Fees	081000	38,983	42,274	3,291	92.22%	129,971	169,095	39,124	76.86%
Contingency	084000	-	5,876,011	5,876,011	0.00%	-	23,504,043	23,504,043	0.00%
School Incentives Funds	084100	-	55,954	55,954	0.00%	-	223,817	223,817	0.00%
Miscellaneous Internal Charge	086000	(7,055)	(7,055)	-	100.00%	(21,165)	(28,220)	(7,055)	75.00%
Indirect Costs	086900	(132,054)	(134,579)	(2,525)	98.12%	(396,164)	(538,315)	(142,151)	73.59%
Indirect Costs - Payer Funds	086901	35,855	46,746	10,891	76.70%	107,564	186,982	79,418	57.53%
Up-front Matching Federal Fds	096000	43,170	41,700	(1,470)	103.53%	129,514	166,800	37,286	77.65%
Total Other		(21,101)	5,921,051	5,942,152	-0.36%	(50,280)	23,684,202	23,734,482	-0.21%
Transfers Out									
Transfer to Food Service	522100	117,000	29,250	(87,750)	400.00%	117,000	117,000	-	100.00%
Transfer to DPGF	522200	-	46,250	46,250	0.00%	-	185,000	185,000	0.00%
Transfer To Capital Reserve	524300	49,890	1,441,930	1,392,040	3.46%	5,767,718	5,767,718	-	100.00%
Total Transfers Out		166,890	1,517,430	1,350,540	11.00%	5,884,718	6,069,718	185,000	96.95%
Total Expenditures		53,707,853	66,841,858	13,134,005	80.35%	168,481,570	267,367,396	98,885,826	63.02%

Colorado Springs School District 11
State Cash Flow Loan Program
FOR FISCAL YEAR 2017

	<u>Draws</u>	<u>Repayments</u>	<u>Cumulative Loan Balance</u>
July	\$ -	\$ -	\$ -
Aug	-	-	-
Sept	-	-	-
1st Quarter	<u>-</u>	<u>-</u>	<u>-</u>
Oct	-	-	-
Nov	-	-	-
Dec	-	-	-
2nd Quarter	<u>-</u>	<u>-</u>	<u>-</u>
Jan	-	-	-
Feb	-	-	-
Mar	-	-	-
3rd Quarter	<u>-</u>	<u>-</u>	<u>-</u>
Totals	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Notes: Fiscal year 2017 is the thirteenth year for the District's participation in Colorado's State Cash Flow Loan Program.

Colorado Springs School District 11

SSA Balances, by Department

<u>Fund</u>	<u>Acct</u>	<u>Dept</u>	<u>Department</u>	<u>3/31/2017</u>	<u>3/31/2016</u>
			<u>Description</u>	<u>SSA Balance</u>	<u>SSA Balance</u>
74	749100	101	Adams/Hunt Elementary	\$ 9,621.30	\$ 8,197.71
74	749100	102	Audubon Elementary	21,411.27	25,055.95
74	749100	104	Bristol Elementary	8,503.57	3,982.58
74	749100	105	Buena Vista Elementary	38,468.72	35,735.40
74	749100	106	Carver Elementary	6,422.32	4,004.09
74	749100	107	Columbia Elementary	24,891.20	22,159.19
74	749100	108	Edison Elementary	9,451.72	9,964.40
74	749100	109	Chipeta Elementary	51,962.89	49,750.85
74	749100	110	Fremont Elementary	17,650.22	14,563.02
74	749100	111	Grant Elementary	23,569.59	9,269.37
74	749100	112	Henry Elementary	7,897.31	6,640.85
74	749100	113	Howbert Elementary	31,014.37	31,050.76
74	749100	116	Jackson Elementary	8,160.08	10,774.86
74	749100	118	Keller Elementary	12,321.45	13,181.47
74	749100	119	King Elementary	4,675.82	3,590.75
74	749100	122	Martinez Elementary	32,109.85	32,872.67
74	749100	123	Madison Elementary	15,221.54	14,547.51
74	749100	124	Midland Elementary	5,800.98	6,823.74
74	749100	125	Monroe Elementary	3,378.91	3,990.59
74	749100	126	Queen Palmer Elementary	10,643.56	3,860.59
74	749100	127	Penrose Elementary	10,622.68	15,067.05
74	749100	129	Rogers Elementary	7,399.32	9,170.36
74	749100	131	Rudy Elementary	12,148.90	21,922.14
74	749100	132	Steele Elementary	31,617.42	25,797.46
74	749100	133	Stratton Elementary	18,946.49	18,083.12
74	749100	134	Taylor Elementary	7,506.61	8,830.29
74	749100	135	Twain Elementary	10,641.13	9,333.30
74	749100	138	Wilson Elementary	22,787.48	23,044.84
74	749100	139	Trailblazer Elementary	10,030.26	17,422.51
74	749100	140	Scott Elementary	48,564.55	50,831.52
74	749100	142	McAuliffe Elementary	24,294.85	28,347.62
74	749100	143	Freedom Elementary	39,617.69	35,509.02
74	749100	148	West Elementary	6,760.14	6,043.99
74	749100	242	Holmes Middle School	112,197.15	99,922.90
74	749100	244	Mann Middle School	67,464.32	46,311.64
74	749100	245	North Middle School	25,697.53	27,152.29
74	749100	246	Russell Middle School	51,871.49	55,250.01
74	749100	247	Sabin Middle School	73,335.80	55,364.46
74	749100	248	West Middle School	24,789.59	21,084.91
74	749100	249	Jenkins Middle School	39,065.56	42,381.22
74	749100	250	Galileo Math & Science	17,181.16	21,552.17
74	749100	251	Swigert Aerospace Academy	36,581.48	45,870.42
74	749100	350	Coronado High School	312,728.18	321,082.10
74	749100	351	Doherty High School	294,958.88	337,786.97
74	749100	352	Mitchell High School	242,730.47	185,683.45
74	749100	353	Palmer High School	340,316.43	307,098.95
74	749100	400	Voc Tech School	31,504.33	26,361.30
74	749100	410	Adult Education	6,453.18	6,626.93
74	749100	452	Springs Community Night School	3,362.35	2,819.04
74	749100	454	Early College High School	25,062.70	17,153.28
74	749100	461	Digital Store Front School	574.88	407.48
74	749100	462	Achieve K12	3,523.73	1,718.53
74	749100	470	The Bijou School	6,114.11	4,131.40
74	749100	475	TESLA Alternative School	11,978.24	10,055.81
74	749100	622	Athletics	62,613.79	84,399.30
				\$ 2,384,219.54	\$ 2,299,634.13

Colorado Springs School District 11
Long-Term Debt Payable
March 31, 2017

	March 31, 2017	June 30, 2016	Footnotes
Long-Term Debt Payable			
General obligation refunding bonds- Series 2006-B	\$ 30,180,000	\$ 30,605,000	(1)
General obligation refunding bonds- Series 2010	6,045,000	11,915,000	(2)
General obligation refunding bonds- Series 2012	7,770,000	7,880,000	(3)
General obligation refunding bonds- Series 2013	78,295,000	82,430,000	(4)
	122,290,000	132,830,000	
Certificates of participation			
2009 Refunding COP's	11,725,000	14,415,000	(5)
2016 COP's	4,760,000	5,000,000	(6)
	16,485,000	19,415,000	
Qualified Zone Academy Bonds Payable	4,023,111	4,023,111	
Capital lease, Ricoh USA Inc.			
Ricoh copiers	313,249	373,105	(7)
Capital lease, All American Investment Group, LLC			
Equipment- energy management project	1,209,247	1,634,918	(8)
Compensated Absences			
Sick leave bank	230,570	230,570	(9)
Long-term sick leave - all funds	840,955	840,955	(9)
	1,071,525	1,071,525	
Total \$	145,392,132	\$ 159,347,659	

Footnotes

- (1) On Sept. 14, 2006 the District issued Series 2006-B General Obligation Refunding Bonds.
- (2) On Sept. 21, 2010 the District issued Series 2010 General Obligation Refunding Bonds.
- (3) On May 3, 2012 the District issued Series 2012 General Obligation Refunding Bonds.
- (4) On January 30, 2013 the District issued Series 2013 General Obligation Refunding Bonds.
- (5) On Nov. 23, 2009, the District issued Series 2009 Refunding Certificates of Participation (COP's).
- (6) On May 12, 2016, the District issued Series 2016 Certificates of Participation (COP's).
- (7) On July 9, 2015, the District entered into a capital lease for 203 Ricoh copiers.
- (8) In March 2005, a lease financing agreement was executed with funding provided by AAIG, for equipment To be installed by Long Energy Solutions for the District's energy management project.
- (9) Compensated absences payable are adjusted at year end.

The next principal payments on all the General Obligation bonds will be 12/01/2017.
The next principal payment for the COP's is due on 12/01/2017.
Principal payments on the Ricoh copiers are due monthly.
Lease of equipment for energy project next principal payment will be 6/10/17.

Colorado Springs School District 11
FTE Summary Quarterly Actuals

	FY16-17				FY15-16				FY14-15			
	6/30/17	3/31/17	12/31/16	9/30/16	6/30/16	3/31/16	12/31/15	9/30/15	6/30/15	3/31/15	12/31/14	9/30/14
Administrators (Included Principals)												
General Fund (Fds 10-19)	0.0	110.5	111.5	110.5	114.0	115.0	113.5	112.5	112.5	111.5	112.5	114.0
Food Svcs (Fd 21) prev Fd 51	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
DPGF Fund (Fd 22)	0.0	1.0	1.9	1.9	2.4	2.4	2.9	2.9	3.9	3.9	3.9	3.9
Athletics Fund (Fd 23)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Transportation Fund (Fd 25)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Information Technology (Fd 29)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Building Fund (Fd 41)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cap Res Fd (Fd 43) prev Fd 21	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Risk Related Activities (Fd 64)	0.0	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7
	0.0	113.2	115.1	114.1	118.1	119.1	118.1	117.1	118.1	117.1	118.1	119.6
Non-Teaching Professionals (Admin Type)												
General Fund (Fds 10-19)	0.0	114.6	115.6	115.1	115.6	114.8	113.8	112.8	116.5	115.5	116.5	116.4
Food Svcs (Fd 21) prev Fd 51	0.0	3.8	3.8	3.8	3.8	3.8	4.0	4.0	4.0	4.0	4.0	4.0
DPGF Fund (Fd 22)	0.0	3.9	3.1	3.1	3.1	3.1	3.1	3.1	4.0	4.0	3.0	3.1
Athletics Fund (Fd 23)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Transportation Fund (Fd 25)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Information Technology (Fd 29)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Building Fund (Fd 41)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cap Res Fd (Fd 43) prev Fd 21	0.0	2.1	2.1	2.6	3.0	3.0	2.0	3.0	3.0	3.0	3.0	3.0
Community Ed Fund (Fd 56)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Risk Related Activities (Fd 64)	0.0	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Production Printing (Fd 68)	0.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
	0.0	126.9	127.1	127.1	128.0	127.2	125.4	125.4	130.0	129.0	129.0	129.0
Teachers (Incl LTE's)												
General Fund (Fds 10-19)	0.0	1,747.0	1,750.8	1,744.8	1,728.3	1,716.2	1,706.4	1,709.4	1,696.1	1,698.2	1,683.7	1,675.8
DPGF Fund (Fd 22)	0.0	144.4	140.9	136.4	149.1	149.8	143.4	136.1	149.8	151.8	159.7	155.5
Information Technology (Fd 29)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Community Ed Fund (Fd 56)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	1,891.4	1,891.7	1,881.2	1,877.4	1,866.0	1,849.8	1,845.5	1,845.9	1,850.0	1,843.4	1,831.3
ESP Employees (T/A's, Bus, Food, Secty's)												
General Fund (Fds 10-19)	0.0	1,123.8	1,136.4	1,112.5	1,120.0	1,139.6	1,141.4	1,110.6	1,092.6	1,106.3	1,091.3	1,046.3
Food Svcs (Fd 21) prev Fd 51	0.0	188.4	188.1	186.8	179.4	186.2	181.8	184.9	161.7	175.3	173.8	169.1
DPGF Fund (Fd 22)	0.0	38.0	39.0	35.6	42.0	42.8	41.5	39.1	44.8	45.0	45.8	43.1
Athletics Fund (Fd 23)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Transportation Fund (Fd 25)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Information Technology (Fd 29)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Building Fund (Fd 41)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cap Res Fd (Fd 43) prev Fd 21	0.0	0.5	0.5	0.5	0.6	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Community Ed Fund (Fd 56)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Risk Related Activities (Fd 64)	0.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0	2.0	1.7	1.7
Production Printing (Fd 68)	0.0	14.0	14.0	14.0	3.0	14.0	14.0	11.8	11.8	12.8	12.8	13.8
SSA (Fd 74)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	1,366.7	1,380.0	1,351.4	1,347.0	1,385.1	1,381.2	1,348.9	1,314.4	1,341.9	1,325.9	1,274.5
Total - All Funds												
General Fund (Fds 10-19)	0.0	3,095.9	3,114.3	3,082.9	3,077.9	3,085.6	3,075.1	3,045.3	3,017.7	3,031.5	3,004.0	2,952.5
Food Svcs (Fd 21) prev Fd 51	0.0	193.2	192.9	191.6	184.2	191.0	186.8	189.9	166.7	180.3	178.8	174.1
DPGF Fund (Fd 22)	0.0	187.3	184.9	177.0	196.6	198.1	190.9	181.2	202.5	204.7	212.4	205.6
Athletics Fund (Fd 23)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Transportation Fund (Fd 25)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Information Technology (Fd 29)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Building Fund (Fd 41)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cap Res Fd (Fd 43) prev Fd 21	0.0	2.6	2.6	3.1	3.6	3.5	2.5	3.5	3.5	3.5	3.5	3.5
Community Ed Fund (Fd 56)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Risk Related Activities (Fd 64)	0.0	4.2	4.2	4.2	4.2	4.2	4.2	4.2	5.2	4.2	3.9	3.9
Production Printing (Fd 68)	0.0	15.0	15.0	15.0	4.0	15.0	15.0	12.8	12.8	13.8	13.8	14.8
SSA (Fd 74)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
	0.0	3,498.2	3,513.9	3,473.8	3,470.5	3,497.4	3,474.5	3,436.9	3,408.4	3,438.0	3,416.4	3,354.4
Total Without Teachers	0.0	1,606.8	1,622.2	1,592.6	1,593.1	1,631.4	1,624.7	1,591.4	1,562.5	1,588.0	1,573.0	1,523.1

Undesignated Contingency 10-654-91000-00-084000

Date	Date Board Approved	Description	Transfer No.	Transfer Amount	Remaining Balance	Cumulative % of Original
		Beginning Balance		10,210,298		
		Mid-Year Budget Modifications		5,791,810		
				16,002,108		
07/01/16	N/A	Support subs at schools for expanded CPR training	0000196263	6,010	15,996,098	0.04%
07/12/16	N/A	Purchase additional RANDA software rubrics	0000000196	23,400	15,972,698	0.18%
08/03/16	N/A	Superintendent's accounts rollover from 2015-16	0000196758	33,992	15,938,706	0.40%
09/12/16	N/A	Support ESP additional time to attend school PLCs	0000197550	67,942	15,870,764	0.82%
09/16/16	09/14/16	Support purchase of four high school activity buses	0000197615	280,000	15,590,764	2.57%
09/19/16	N/A	Support district-wide staff ID badge replacement	0000197651	5,000	15,585,764	2.60%
09/27/16	N/A	Superintendent sweep of unused funds	0000197763	599,167	14,986,597	6.35%
10/24/16	N/A	Support Palmer High School technology program	0000198201	52,092	14,934,505	6.67%
10/26/16	N/A	Support "Free Lunch Friday" program for guest staff	0000198252	18,000	14,916,505	6.78%
11/28/16	N/A	Fall contingency transfer request project (13 granted)	0000198675	863,176	14,053,329	12.18%
12/02/16	11/30/16	Fund electronic timesheet system	0000198763	96,000	13,957,329	12.78%
12/06/16	N/A	Transfer 0000198675 returned 35,000 to contingency	0000198796	(35,000)	13,992,329	12.56%
02/08/17	N/A	Returned 0000197651-project postponed to FY17/18	0000199637	(5,000)	13,997,329	12.53%
02/15/17	N/A	Fund electronic timesheet system implementation	0000199723	45,000	13,952,329	12.81%
02/24/17	N/A	Fund replacement aerial platform ladder at RJWAC	0000199872	7,670	13,944,659	12.86%
02/28/17	N/A	Fund EZ Volunteer Kiosk software and services	0000199930	24,066	13,920,593	13.01%
03/07/17	N/A	Elementary musical instrument purchase and repair	0000200038	45,000	13,875,593	13.29%